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# Caring for Cambodia

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**Financial Report  
December 31, 2018**

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## Independent Auditor's Report

To the Board of Directors  
Caring for Cambodia

We have audited the accompanying financial statements of Caring for Cambodia (the "Organization"), which comprise the statement of financial position as of December 31, 2018 and 2017 and the related statements of activities and changes in net assets, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Caring for Cambodia as of December 31, 2018 and 2017 and the changes in its net assets, functional expenses, and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

A handwritten signature in black ink that reads "Plante & Moran, PLLC".

March 7, 2019

Statement of Financial Position

December 31, 2018 and 2017

	2018	2017
<b>Assets</b>		
Cash	\$ 652,566	\$ 693,369
Investments (Note 4)	351,462	379,245
Contributions receivable	77,800	50,000
Deposits	1,249	702
Land, school buildings, and equipment (Note 3)	740,065	761,857
Total assets	<b>\$ 1,823,142</b>	<b>\$ 1,885,173</b>
<b>Liabilities and Net Assets</b>		
<b>Liabilities</b> - Accounts payable	\$ 1,300	\$ 993
<b>Net Assets</b>		
Without donor restriction	1,587,957	1,595,424
With donor restrictions (Note 5)	233,885	288,756
Total net assets	1,821,842	1,884,180
Total liabilities and net assets	<b>\$ 1,823,142</b>	<b>\$ 1,885,173</b>

Statement of Activities and Changes in Net Assets

Years Ended December 31, 2018 and 2017

	2018			2017		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
<b>Revenue and Support</b>						
Contributions	\$ 337,500	\$ 221,936	\$ 559,436	\$ 458,493	\$ 328,138	\$ 786,631
In-kind donations (Note 2)	80,566	-	80,566	88,427	-	88,427
Membership fees	765	-	765	1,385	-	1,385
Fee for services	3,816	-	3,816	4,622	-	4,622
Miscellaneous	1,594	-	1,594	22,160	-	22,160
Special event revenue	382,530	-	382,530	144,983	-	144,983
Net investment (loss) income	(11,034)	(16,736)	(27,770)	11,684	41,586	53,270
Interest income	1,280	-	1,280	187	-	187
Total revenue and support	797,017	205,200	1,002,217	731,941	369,724	1,101,665
<b>Net Assets Released from Restrictions</b>	260,071	(260,071)	-	570,809	(570,809)	-
Total revenue, support, and net assets released from restrictions	1,057,088	(54,871)	1,002,217	1,302,750	(201,085)	1,101,665
<b>Expenses</b>						
Program services - Program expenses	759,766	-	759,766	790,878	-	790,878
Support services:						
General and administrative	137,034	-	137,034	116,965	-	116,965
Fundraising	167,755	-	167,755	167,268	-	167,268
Total expenses	1,064,555	-	1,064,555	1,075,111	-	1,075,111
<b>Change in Net Assets</b>	(7,467)	(54,871)	(62,338)	227,639	(201,085)	26,554
<b>Net Assets - Beginning of year</b>	1,595,424	288,756	1,884,180	1,367,785	489,841	1,857,626
<b>Net Assets - End of year</b>	<b>\$ 1,587,957</b>	<b>\$ 233,885</b>	<b>\$ 1,821,842</b>	<b>\$ 1,595,424</b>	<b>\$ 288,756</b>	<b>\$ 1,884,180</b>

## Statement of Functional Expenses

Year Ended December 31, 2018

	Program Expenses	Fundraising Expenses	General and Administrative Expenses	Total
Staff and teacher salaries	\$ 343,915	\$ -	\$ -	\$ 343,915
Services expense	-	73,731	85,827	159,558
Events expense	-	76,243	-	76,243
Events expense in-kind	-	7,195	-	7,195
Staff and teacher training	39,612	-	-	39,612
Food-for-thought	65,384	-	-	65,384
Depreciation	90,517	-	-	90,517
Rent	2,119	-	-	2,119
Educational supplies	34,060	-	-	34,060
First aid and medical supply	7,000	-	-	7,000
Utilities	12,936	-	-	12,936
Furniture, fixtures, and facility maintenance	24,617	-	-	24,617
Property cleaning	33,751	-	-	33,751
Volunteer trip expenses	4,373	-	-	4,373
Charitable activities expense in-kind	73,701	-	-	73,701
Printing and copying	-	-	316	316
Technology licenses and support	3,411	-	12,644	16,055
Financial statement audit	-	-	16,000	16,000
Postage	-	1,315	1,837	3,152
Registration fees	-	6,276	-	6,276
Transportation	14,458	-	-	14,458
Miscellaneous	9,912	2,995	3,679	16,586
Bank charges/Credit card fees	-	-	11,723	11,723
Realized exchange rate loss	-	-	5,008	5,008
<b>Total functional expenses</b>	<b>\$ 759,766</b>	<b>\$ 167,755</b>	<b>\$ 137,034</b>	<b>\$ 1,064,555</b>

## Statement of Functional Expenses

Year Ended December 31, 2017

	Program Expenses	Fundraising Expenses	General and Administrative Expenses	Total
Staff and teacher salaries	\$ 337,110	\$ -	\$ -	\$ 337,110
Services expense	-	92,431	77,505	169,936
Events expense	-	49,609	-	49,609
Events expense in-kind	-	859	-	859
Staff and teacher training	75,644	-	-	75,644
Food-for-thought	65,751	-	-	65,751
Depreciation	96,134	-	-	96,134
Rent	1,980	-	-	1,980
Educational supplies	32,896	-	-	32,896
Student supplies and uniforms	260	-	-	260
First aid and medical supply	4,831	-	-	4,831
Utilities	15,289	-	-	15,289
Furniture, fixtures, and facility maintenance	33,571	-	-	33,571
Property cleaning	9,743	-	-	9,743
Volunteer trip expenses	4,557	-	-	4,557
Charitable activities expense in-kind	88,436	-	-	88,436
Printing and copying	-	-	4,413	4,413
Technology licenses and support	7,457	-	8,481	15,938
Financial statement audit	-	-	16,000	16,000
Postage	-	4,046	2,512	6,558
Registration fees	-	15,387	-	15,387
Transportation	8,389	-	-	8,389
Miscellaneous	8,830	4,936	5,842	19,608
Bank charges/Credit card fees	-	-	6,387	6,387
Realized exchange rate gain	-	-	(4,175)	(4,175)
<b>Total functional expenses</b>	<b>\$ 790,878</b>	<b>\$ 167,268</b>	<b>\$ 116,965</b>	<b>\$ 1,075,111</b>

**Statement of Cash Flows**

**Years Ended December 31, 2018 and 2017**

	2018	2017
<b>Cash Flows from Operating Activities</b>		
(Decrease) increase in net assets	\$ (62,338)	\$ 26,554
Adjustments to reconcile (decrease) increase in net assets to net cash from operating activities:		
Depreciation	90,517	96,134
Net realized and unrealized losses (gains) on investments	27,770	(53,270)
Donated stock	(22,360)	(19,508)
Changes in operating assets and liabilities that (used) provided cash:		
Contributions receivable	(27,800)	(38,500)
Deposits	(547)	10,120
Accounts payable	307	(46,196)
Net cash provided by (used in) operating activities	5,549	(24,666)
<b>Cash Flows from Investing Activities</b>		
Capital expenditures	(68,725)	(34,368)
Proceeds from sale of investments	151,036	212,918
Purchases of investments	(128,663)	(135,523)
Net cash (used in) provided by investing activities	(46,352)	43,027
<b>Net (Decrease) Increase in Cash</b>	(40,803)	18,361
<b>Cash - Beginning of year</b>	693,369	675,008
<b>Cash - End of year</b>	<b>\$ 652,566</b>	<b>\$ 693,369</b>



**Note 1 - Nature of Organization**

Caring for Cambodia (the "Organization") is a nongovernmental United States 501(c)(3) public charity whose mission is to create and sustain safe, modern, technologically equipped schools; mentor and professionally train teachers; and fund supplies and other tools needed to teach those who want to learn. The Organization provides educational opportunities for over 6,600 Cambodian children in 21 schools so they may reach their highest potential and make valuable contributions to their communities.

Assets held abroad include two bank accounts, petty cash held by the schools in Cambodia, and all of the school buildings and equipment. Assets held abroad totaled \$957,109 and \$988,904 as of December 31, 2018 and 2017, respectively.

**Note 2 - Significant Accounting Policies**

***Basis of Presentation***

The financial statements of Caring for Cambodia have been prepared in accordance with U.S. generally accepted accounting principles (U.S. GAAP), which require Caring for Cambodia to report information regarding its financial position and activities according to the following net asset classifications:

**Net assets without donor restrictions:** Net assets that are not subject to donor-imposed restrictions and may be expended for any purpose in performing the primary objectives of the organization. These net assets may be used at the discretion of the Organization's management and the board of directors.

**Net assets with donor restrictions:** Net assets subject to stipulations imposed by donors and grantors. Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Organization or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Donor restricted contributions are reported as increases in net assets with donor restrictions. When a restriction expires, net assets are reclassified from net assets with donor restrictions to net assets without donor restrictions in the statements of activities and changes in net assets.

***Donated Services and Assets***

Certain donated services are recognized as support in the statement of activities and changes in net assets. The value of these services is determined based on estimated fair value. The in-kind donations include impact and program studies, research and support, student supplies, uniforms, event auction items, utility services, and inventory items and totaled \$80,566 and \$88,427 for 2018 and 2017, respectively.

***Investments***

Investments in mutual funds are recorded at fair value based on quoted market prices. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of financial position.

December 31, 2018 and 2017

**Note 2 - Significant Accounting Policies (Continued)**

***Contributions***

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized. All other donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statement of activities and changes in net assets as net assets released from restrictions. Contributions to be received after one year are initially recorded at fair value by the Organization as contributions receivable. They are subsequently valued at the present value of future cash flows. Other restricted gifts are reported as net assets with donor restrictions.

All contributions receivable as of December 31, 2018 and 2017 are due in less than one year. Management determines allowances for doubtful pledges by reviewing and identifying receivable balances as needed. Recoveries of any written-off amounts would be recorded when received. Management believes the receivables to be fully collectible, and, therefore, no allowance recorded as of December 31, 2018 and 2017.

***School Buildings and Equipment***

School buildings and equipment are recorded at cost when purchased or at fair value at the date of donation and are being depreciated on a straight-line basis over their estimated useful lives. Costs of maintenance and repairs are charged to expense when incurred.

***Federal Income Taxes***

The Organization is a not-for-profit corporation and is exempt from tax under the provisions of Internal Revenue Code Section 501(c)(3).

***Foreign Currency Exchange***

The expression of assets and liabilities in a foreign currency amount gives rise to exchange gains and losses when such obligations are paid in United States dollars. Foreign currency exchange rate adjustments (i.e., differences between amounts recorded and actual amounts owed or paid) are reported in the statement of activities and changes in net assets as the foreign currency fluctuations occur. Foreign currency exchange rate adjustments are reported in the statement of cash flows using the exchange rates in effect at the time of the cash flows. The effect of the foreign currency fluctuations was immaterial in 2018 and 2017.

***Functional Allocation of Expenses***

The costs of providing the program and support services have been reported on a functional basis in the statement of activities and changes in net assets. All expenses are directly charged to their respective account, and no allocations are performed.

***Use of Estimates***

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

December 31, 2018 and 2017

**Note 2 - Significant Accounting Policies (Continued)**

**Adoption of New Accounting Pronouncement**

As of December 31, 2018, the Organization adopted Accounting Standards Update No. 2016-14, *Not-for-Profit Entities*. This standard requires net assets to be classified in two categories, net assets without donor restrictions and net assets with donor restrictions, rather than the three previous classifications. In addition, the underwater portion of donor-restricted endowments is now reported as net assets with donor restrictions. This standard also requires changes in the way certain information is aggregated and reported by the Organization, including disclosures of quantitative and qualitative information about the liquidity and availability of resources and the presentation of expenses by both functional and natural classification. The standard also clarifies the definition of management and general and prohibits certain expenses from being allocated out of management and general. There were no restatements required for the December 31, 2017 balances as a result of this new accounting pronouncement.

**Subsequent Events**

The financial statements and related disclosures include evaluation of events up through and including March 7, 2019, which is the date the financial statements were available to be issued.

**Note 3 - Property and Equipment**

Property and equipment are summarized as follows:

	2018	2017	Depreciable Life - Years
Land	\$ 30,258	\$ 30,258	-
School buildings	1,170,295	1,111,940	3-20
Building improvements	9,606	7,106	5-20
Equipment	41,050	41,050	3-6
Computers and software	246,123	238,253	3-5
Total cost	1,497,332	1,428,607	
Accumulated depreciation	757,267	666,750	
Net property and equipment	\$ 740,065	\$ 761,857	

Depreciation expense was \$90,517 for 2018 and \$96,134 for 2017.

**Note 4 - Fair Value Measurements**

Accounting standards require certain assets and liabilities be reported at fair value in the financial statements and provide a framework for establishing that fair value. The framework for determining fair value is based on a hierarchy that prioritizes the inputs and valuation techniques used to measure fair value.

The following tables present information about the Organization's assets measured at fair value on a recurring basis at December 31, 2018 and 2017 and the valuation techniques used by the Organization to determine those fair values.

Fair values determined by Level 1 inputs use quoted prices in active markets for identical assets that the Organization has the ability to access.

Fair values determined by Level 2 inputs use other inputs that are observable, either directly or indirectly. These Level 2 inputs include quoted prices for similar assets in active markets and other inputs, such as interest rates and yield curves, that are observable at commonly quoted intervals.

December 31, 2018 and 2017

**Note 4 - Fair Value Measurements (Continued)**

Level 3 inputs are unobservable inputs, including inputs that are available in situations where there is little, if any, market activity for the related asset. These Level 3 fair value measurements are based primarily on management's own estimates using pricing models, discounted cash flow methodologies, or similar techniques taking into account the characteristics of the asset.

In instances whereby inputs used to measure fair value fall into different levels in the above fair value hierarchy, fair value measurements in their entirety are categorized based on the lowest level input that is significant to the valuation. The Organization's assessment of the significance of particular inputs to these fair value measurements requires judgment and considers factors specific to each asset.

## Assets Measured at Fair Value on a Recurring Basis at December 31, 2018

	Quoted Prices in			Balance at December 31, 2018
	Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	
<b>Assets</b>				
Investments - Mutual funds:				
Low duration	\$ 45,937	\$ -	\$ -	\$ 45,937
Total return	40,689	-	-	40,689
International	105,729	-	-	105,729
Large cap	49,864	-	-	49,864
Small cap	6,663	-	-	6,663
Institutional	17,498	-	-	17,498
Income fund	17,435	-	-	17,435
Multialternative	14,886	-	-	14,886
Mid cap	13,287	-	-	13,287
Managed	7,798	-	-	7,798
Short term	22,737	-	-	22,737
Absolute return	7,109	-	-	7,109
Total investments	<u>\$ 349,632</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 349,632</u>

December 31, 2018 and 2017

**Note 4 - Fair Value Measurements (Continued)**

	Assets Measured at Fair Value on a Recurring Basis at December 31, 2017			
	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservable Inputs (Level 3)	Balance at December 31, 2017
<b>Assets</b>				
Investments - Mutual funds:				
Low duration	\$ 32,950	\$ -	\$ -	\$ 32,950
Total return	25,542	-	-	25,542
International	102,164	-	-	102,164
Large cap	59,130	-	-	59,130
Small cap	22,579	-	-	22,579
Institutional	24,398	-	-	24,398
Income fund	43,976	-	-	43,976
Multialternative	14,636	-	-	14,636
Mid cap	22,172	-	-	22,172
Managed	7,373	-	-	7,373
Short term	14,636	-	-	14,636
Absolute return	7,319	-	-	7,319
Total investments	<u>\$ 376,875</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 376,875</u>

Not included in the above table are cash and money market accounts of \$1,830 and \$2,370 as of December 31, 2018 and 2017, respectively.

The Organization's policy is to recognize transfers in and transfers out of Level 1, 2, and 3 fair value classifications as of the beginning of the reporting period. There were no transfers during 2018 and 2017.

**Note 5 - Net Assets**

Net assets with donor restrictions as of December 31 are available for the following purposes:

	2018	2017
Purpose restrictions - Bricks and mortar, health projects, and teacher scholarships	\$ 201,877	\$ 252,408
Time restrictions - Term endowment	32,008	36,348
Total net assets with donor restrictions	<u>\$ 233,885</u>	<u>\$ 288,756</u>

**Note 6 - Endowments**

As of December 31, 2018 and 2017, the Organization's endowment consisted of a donor-restricted fund established for general operations. During 2012, the donor-restricted endowment was approved by the donor to be released from being held in perpetuity and transferred to a term endowment. Subsequent to 2012, various other donors contributed to the term endowment fund. The term endowment includes a stipulation that it will be held for five years to earn income, and then it will be released to net assets without donor restrictions for general operating expenses should the board of directors deem it necessary. Each year, the funds that have been held for five years are released per the stipulation.

As of December 31, 2018 and 2017, it is the intention of the board of directors to preserve the donor endowment gifts and earnings. Net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

**Note 6 - Endowments (Continued)**

*Interpretation of Relevant Law*

The Organization is subject to the State Prudent Management of Institutional Funds Act (SPMIFA) and, thus, classifies amounts in its donor-restricted endowment funds as net assets with donor restrictions because those net assets are time restricted until the board of directors appropriates such amounts for expenditures. Most of those net assets also are subject to purpose restrictions that must be met before reclassifying those net assets to net assets without donor restrictions. The board of directors of the Organization had interpreted SPMIFA as not requiring the maintenance of purchasing power of the original gift amount contributed to an endowment fund, unless a donor stipulates the contrary. As a result of this interpretation, when reviewing its donor-restricted endowment funds, the Organization considers a fund to be underwater if the fair value of the fund is less than the sum of (a) the original value of initial and subsequent gift amounts donated to the fund, and (b) any accumulations to the fund that are required to be maintained in perpetuity in accordance with the direction of the applicable donor gift instrument. The Organization has interpreted SPMIFA to permit spending from underwater funds in accordance with the prudent measures required under the law.

Additionally, in accordance with SPMIFA, the Organization considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund
- The purpose of the Organization and the donor-restricted endowment fund
- General economic conditions
- The possible effect of inflation and deflation
- The expected total return from income and the appreciation of investments
- Other resources of the Organization
- The investment policies of the Organization

Endowment Net Asset Composition by Type of Fund  
as of  
December 31, 2018

	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 32,008	\$ 32,008

Changes in Endowment Net Assets for the Fiscal  
Year Ended  
December 31, 2018

	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - Beginning of year	\$ -	\$ 36,348	\$ 36,348
Investment return - Net depreciation (realized and unrealized)	-	(2,530)	(2,530)
Appropriation of endowment assets for expenditure	-	(1,810)	(1,810)
Endowment net assets - End of year	\$ -	\$ 32,008	\$ 32,008

December 31, 2018 and 2017

**Note 6 - Endowments (Continued)**

	Endowment Net Asset Composition by Type of Fund as of December 31, 2017		
	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 36,348	\$ 36,348

  

	Changes in Endowment Net Assets for the Fiscal Year Ended December 31, 2017		
	Without Donor Restrictions	With Donor Restrictions	Total
Endowment net assets - Beginning of year	\$ 4,577	\$ 212,294	\$ 216,871
Investment return - Net appreciation (realized and unrealized)	-	14,723	14,723
Contributions	-	1,700	1,700
Appropriation of endowment assets for expenditure	(4,577)	(192,369)	(196,946)
Endowment net assets - End of year	\$ -	\$ 36,348	\$ 36,348

**Funds with Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or SPMIFA requires the Organization to retain as a fund of perpetual duration. As of December 31, 2018 and 2017, there were no such deficiencies in the donor-restricted endowment fund.

**Return Objectives and Risk Parameters**

The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for a donor-specified period(s).

Under this policy, as approved by the board of directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of the S&P 500 index while assuming a limited level of investment risk to limit the chance of loss.

**Spending Policy and How the Investment Objectives Relate to Spending Policy**

The Organization has a policy to appropriate assets as needed for operations. In establishing this policy, the Organization considered the long-term expected return on its endowment. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

**Note 7 - General and Administrative Expense Support**

Caring for Cambodia receives contributions restricted for general and administrative expenses. The Organization received support of \$18,880 and \$121,830 for these expenses as of December 31, 2018 and 2017, respectively.

**Note 8 - Related Party Transactions**

The Organization received \$153,379 and \$129,052 in contributions from its board in 2018 and 2017, respectively.

**Note 9 - Liquidity**

The Organization has \$1,081,828 and \$1,122,614 of financial assets available, of which \$870,118 and \$877,644 is available to be used in operations in the next year as of December 31, 2018 and 2017, respectively. The available assets consist of cash of \$652,566 and \$693,370, contributions receivable of \$77,800 and \$50,000, and short-term investments of \$139,752 and \$134,274 at December 31, 2018 and 2017, respectively. The Organization has an additional \$211,710 and \$244,971 of short-term investments that are subject to donor restrictions that make them unavailable for general expenditure within one year of the balance sheet date as of December 31, 2018 and 2017, respectively. The contributions receivable are not subject to any restriction and were collected within 30 days of year end. The Organization has a goal to maintain financial assets, which consist of cash and short-term investments, on hand to meet 12 months of normal operating expenses, which are, on average, approximately \$67,500 per month. The Organization has a policy to structure its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

The Organization's endowment fund consists of endowments with donor restrictions. Income from donor-restricted endowments is restricted for a specific time period, and therefore, is not available for general expenditure.